



MEMBERSHIP

November 8, 2022

To Whom It May Concern

Nintendo Co., Ltd.
11-1 Kamitoba Hokotate-cho,
Minami-ku, Kyoto 601-8501
Japan

Notice of Establishment of Joint Venture Company with DeNA Co., Ltd. and added as a Specified Subsidiary

Nintendo Co., Ltd. (HQ: Kyoto Minami-ku ; Representative Director and President: Shuntaro Furukawa; hereinafter “Nintendo”) hereby announces that its Board of Directors has resolved to establish a joint venture company with DeNA Co., Ltd. (HQ: Tokyo Shibuya-ku ; President and CEO: Shingo Okamura; hereinafter “DeNA”) at the Board of Directors’ Meeting held on November 8, 2022.

Since the amount of capital of the joint venture company is greater than 10% of that of Nintendo, it will become a Specified Subsidiary of Nintendo.

1. The objective of establishing a joint venture

With the integrated hardware-software model at the core of its business, Nintendo also strives to provide enhanced experience and service outside of its dedicated gaming system. In order to provide this experience in a holistic manner, Nintendo is working to maintain and expand its relationship with consumers primarily through Nintendo Account.

As part of this effort, Nintendo entered a business and capital alliance with DeNA in 2015 and has collaborated to develop and operate the new core system centered around Nintendo Account since then.

Based on the expertise accumulated over the seven plus years and the experience of co-developing multiple services based on Nintendo Account, Nintendo and DeNA will advance their partnership and establish a joint venture company. With the objective to strengthen the digitalization of Nintendo's business, the joint venture company will research and develop, as well as create value-added services to further reinforce Nintendo’s relationship with consumers.

2. Overview of the Joint Venture Company (Specified Subsidiary)

(1) Name	Nintendo Systems Co., Ltd.
(2) Location	Tokyo
(3) Representative title and name	Representative Director and President Tetsuya Sasaki
(4) Business	Research and development, as well as operations to strengthen the digitalization of Nintendo’s business, in addition to the creation of value-added services
(5) Capital	5 billion yen
(6) Date of foundation	April 3, 2023 (scheduled)
(7) Fiscal term	Ends in March
(8) Capital contribution ratio	Nintendo Co., Ltd.: 80% DeNA Co., Ltd.: 20%

(9) Relationship between Nintendo and Nintendo Systems	Capital relationship	Nintendo Systems will become a subsidiary of Nintendo, which will contribute 80% of the capital.
	Personnel relationship	A few officers and employees of Nintendo will concurrently serve as directors of Nintendo Systems.
	Business relationship	Nintendo will entrust to Nintendo Systems, the development and operation of services to strengthen the digitalization of Nintendo's business.

(Note) The establishment of this joint venture company is subject to all necessary approvals, including those required by the competition laws of involved countries.

3. Overview of the Joint Venture Partner

(1) Name	DeNA Co., Ltd.	
(2) Location	2-24-12 Shibuya, Shibuya-ku, Tokyo	
(3) Representative title and name	President & CEO Shingo Okamura	
(4) Business	Game business, live streaming business, sports business, healthcare & medical business, new businesses & others	
(5) Capital	10.397 billion yen	
(6) Date of foundation	March 4, 1999	
(7) Major shareholders and shareholding ratio (As of March 31, 2022)	Tomoko Namba: 16.70% The Master Trust Bank of Japan, Ltd. (Trust Account): 14.61% Nintendo Co., Ltd.: 12.72% Custody Bank of Japan, Ltd. (Trust Account): 5.20%	
(8) Relationship between Nintendo and DeNA	Capital relationship	Cross-holdings
	Personnel relationship	Not applicable
	Business relationship	Nintendo and DeNA jointly develop and operate game apps for smart devices, and Nintendo entrusts DeNA with the joint development and operation of membership services for various devices.
	Applicability to related parties	Not applicable

4. Schedule

(1) Date of resolution by the Board of Directors	November 8, 2022
(2) Date of establishment of the joint venture company	April 3 2023 (scheduled)

(Note) The establishment of this joint venture company is subject to all necessary approvals, including those required by the competition laws of involved countries.

5. Future Outlook

The establishment of this joint venture company will have no effect on Nintendo's results for this fiscal year. The effects it will have on future results will be incorporated into financial forecasts from the next term onwards.

(Reference) Consolidated Financial Forecasts for the current fiscal year (announced November 8, 2022) and the results of the previous fiscal year

	Consolidated net sales	Consolidated operating profit	Consolidated ordinary profit	Profit attributable to owners of parent
Forecasts for the current fiscal year (ending March 31, 2023)	1,650,000 million yen	500,000 million yen	560,000 million yen	400,000 million yen
Results of the previous fiscal year (ended March 31, 2022)	1,695,344 million yen	592,760 million yen	670,813 million yen	477,691 million yen